

**EISNERAMPER**

**CHILDREN'S LITERACY INITIATIVE**

**FINANCIAL STATEMENTS**

**WITH REPORTING REQUIREMENTS FOR  
UNIFORM GUIDANCE**

**JUNE 30, 2018 AND 2017  
(with supplementary information)**



# CHILDREN'S LITERACY INITIATIVE

## Contents

|   | <u>Page</u> |
|---|-------------|
| <b>Independent Auditors' Report</b>   | 1           |
| <b>Financial Statements</b>   |             |
| Statements of financial position as of June 30, 2018 and 2017   | 3           |
| Statements of activities and changes in net assets for the years ended June 30, 2018 and 2017   | 4           |
| Statements of functional expenses for the years ended June 30, 2018 and 2017  | 5           |
| Statements of cash flows for the years ended June 30, 2018 and 2017   | 6           |
| Notes to financial statements   | 7           |
| <b>Supplementary Information for U.S. Office of Management and Budget Uniform Guidance</b>  |             |
| Schedule of expenditures of federal awards for the year ended June 30, 2018   | 18          |
| Notes to schedule of expenditures of federal awards   | 19          |
| Independent auditors' report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with <i>Government Auditing Standards</i> | 20          |
| Independent auditors' report on compliance for the major federal program and report on internal control over compliance required by Uniform Guidance  | 22          |
| Schedule of findings and questioned costs   | 24          |

## **INDEPENDENT AUDITORS' REPORT**

To the Board of Directors of  
Children's Literacy Initiative

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Children's Literacy Initiative, which comprise the statements of financial position as of June 30, 2018 and 2017, and the related statements of activities and changes in net assets, functional expenses, and cash flows for each of the years then ended, and the related notes to the financial statements.

#### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



## **Opinion**

In our opinion, the financial statements referred to on the previous page present fairly, in all material respects, the financial position of Children's Literacy Initiative as of June 30, 2018 and 2017, and the changes in its net assets and its cash flows for each of the years then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations ("CFR") Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

## **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated September 26, 2018 on our consideration of Children's Literacy Initiative's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Children's Literacy Initiative's internal control over financial reporting and compliance.

The image shows a handwritten signature in cursive script that reads "EisnerAmper LLP". The signature is written in black ink on a white background.

EISNERAMPER LLP  
Philadelphia, Pennsylvania  
September 26, 2018

# CHILDREN'S LITERACY INITIATIVE

## Statements of Financial Position

| ASSETS   | June 30                    |                             |
|--|----------------------------|-----------------------------|
|  | 2018                       | 2017                        |
| <b>Current assets:</b>   |                            |                             |
| Cash and cash equivalents                                      | \$ 3,199,174               | \$ 4,984,489                |
| Certificates of deposit  | 330,000                    | 260,000                     |
| Investments  | 1,904,325                  | 1,812,008                   |
| Accounts receivable  | 2,408,596                  | 1,198,676                   |
| Grants receivable  | 542,315                    | 1,082,780                   |
| Inventory, net   | 600,935                    | 598,091                     |
| Prepaid expenses and other assets                              | 147,388                    | 132,929                     |
| <b>Total current assets</b>                                    | <b>9,132,733</b>           | <b>10,068,973</b>           |
| <b>Grants receivable</b> , net of current portion and discount | <b>70,562</b>              | <b>576,319</b>              |
| <b>Property and equipment</b>                                  | <b>83,987</b>              | <b>63,123</b>               |
|  | <b><u>\$ 9,287,282</u></b> | <b><u>\$ 10,708,415</u></b> |
| <b>LIABILITIES</b>   |                            |                             |
| <b>Current liabilities:</b>                                    |                            |                             |
| Accounts payable and accrued expenses                          | \$ 2,191,094               | \$ 3,215,291                |
| Deferred revenue   | -                          | 2,500                       |
| Deferred rent  | 3,546                      | 1,733                       |
| <b>Total current liabilities</b>                               | <b>2,194,640</b>           | <b>3,219,524</b>            |
| <b>Deferred rent</b>   | <b>19,312</b>              | <b>8,565</b>                |
| <b>Total liabilities</b>                                       | <b><u>2,213,952</u></b>    | <b><u>3,228,089</u></b>     |
| <b>NET ASSETS</b>  |                            |                             |
| <b>Unrestricted</b>  | <b>5,761,557</b>           | <b>5,089,151</b>            |
| <b>Temporarily restricted</b>                                  | <b>1,311,773</b>           | <b>2,391,175</b>            |
| <b>Total net assets</b>  | <b><u>7,073,330</u></b>    | <b><u>7,480,326</u></b>     |
|  | <b><u>\$ 9,287,282</u></b> | <b><u>\$ 10,708,415</u></b> |

## CHILDREN'S LITERACY INITIATIVE

### Statements of Activities and Changes in Net Assets

|  | Year Ended June 30  |                        |                     |                     |                        |                     |
|--|---------------------|------------------------|---------------------|---------------------|------------------------|---------------------|
|  | 2018                |                        |                     | 2017                |                        |                     |
|  | Unrestricted        | Temporarily Restricted | Total               | Unrestricted        | Temporarily Restricted | Total               |
| <b>Support and revenues:</b>           |                     |                        |                     |                     |                        |                     |
| School district contracts              | \$ 16,277,779       | \$ -                   | \$ 16,277,779       | \$ 11,725,649       | \$ -                   | \$ 11,725,649       |
| Federal grants                         | 5,664,977           | -                      | 5,664,977           | 4,242,010           | -                      | 4,242,010           |
| Philanthropic grants and contributions | 1,976,217           | 656,882                | 2,633,099           | 2,654,272           | 1,841,668              | 4,495,940           |
| Investment income                      | 87,666              | -                      | 87,666              | 113,205             | -                      | 113,205             |
| Other income                           | 32,538              | -                      | 32,538              | 9,577               | -                      | 9,577               |
| Net assets released from restrictions  | 1,736,284           | (1,736,284)            | -                   | 2,454,892           | (2,454,892)            | -                   |
|  | <u>25,775,461</u>   | <u>(1,079,402)</u>     | <u>24,696,059</u>   | <u>21,199,605</u>   | <u>(613,224)</u>       | <u>20,586,381</u>   |
| <b>Expenses:</b>                       |                     |                        |                     |                     |                        |                     |
| Program                                | 21,737,800          | -                      | 21,737,800          | 17,255,938          | -                      | 17,255,938          |
| General and administrative             | 1,996,853           | -                      | 1,996,853           | 1,651,044           | -                      | 1,651,044           |
| Fundraising                            | 1,368,402           | -                      | 1,368,402           | 1,216,300           | -                      | 1,216,300           |
|  | <u>25,103,055</u>   | <u>-</u>               | <u>25,103,055</u>   | <u>20,123,282</u>   | <u>-</u>               | <u>20,123,282</u>   |
| <b>Change in net assets</b>            | <b>672,406</b>      | <b>(1,079,402)</b>     | <b>(406,996)</b>    | <b>1,076,323</b>    | <b>(613,224)</b>       | <b>463,099</b>      |
| <b>Net assets at beginning of year</b> | <u>5,089,151</u>    | <u>2,391,175</u>       | <u>7,480,326</u>    | <u>4,012,828</u>    | <u>3,004,399</u>       | <u>7,017,227</u>    |
| <b>Net assets at end of year</b>       | <u>\$ 5,761,557</u> | <u>\$ 1,311,773</u>    | <u>\$ 7,073,330</u> | <u>\$ 5,089,151</u> | <u>\$ 2,391,175</u>    | <u>\$ 7,480,326</u> |

See notes to financial statements

## CHILDREN'S LITERACY INITIATIVE

### Statements of Functional Expenses

|                           | Year Ended June 30       |                                       |                     |                      |                          |                                       |                     |                      |
|---------------------------|--------------------------|---------------------------------------|---------------------|----------------------|--------------------------|---------------------------------------|---------------------|----------------------|
|                           | 2018                     |                                       |                     |                      | 2017                     |                                       |                     |                      |
|                           | <u>Total<br/>Program</u> | <u>General and<br/>Administrative</u> | <u>Fundraising</u>  | <u>Total</u>         | <u>Total<br/>Program</u> | <u>General and<br/>Administrative</u> | <u>Fundraising</u>  | <u>Total</u>         |
| Payroll and payroll taxes | \$ 12,016,481            | \$ 1,504,833                          | \$ 1,023,876        | \$ 14,545,190        | \$ 9,429,432             | \$ 1,244,257                          | \$ 920,261          | \$ 11,593,950        |
| Employee benefits         | <u>1,748,682</u>         | <u>218,989</u>                        | <u>148,998</u>      | <u>2,116,669</u>     | <u>1,316,083</u>         | <u>173,663</u>                        | <u>128,443</u>      | <u>1,618,189</u>     |
|                           | <b>13,765,163</b>        | <b>1,723,822</b>                      | <b>1,172,874</b>    | <b>16,661,859</b>    | <b>10,745,515</b>        | <b>1,417,920</b>                      | <b>1,048,704</b>    | <b>13,212,139</b>    |
| Advertising               | 63,928                   | 8,006                                 | 5,447               | 77,381               | 68,025                   | 8,975                                 | 6,639               | 83,639               |
| Books                     | 796,805                  | -                                     | -                   | 796,805              | 902,979                  | -                                     | -                   | 902,979              |
| In-kind services          | -                        | -                                     | -                   | -                    | -                        | 18,290                                | -                   | 18,290               |
| Insurance                 | 139,524                  | 17,473                                | 11,888              | 168,885              | 85,345                   | 11,262                                | 8,329               | 104,936              |
| Legal and accounting      | 94,209                   | 11,798                                | 8,027               | 114,034              | 53,739                   | 7,091                                 | 5,245               | 66,075               |
| Maintenance               | 445,574                  | 55,800                                | 37,966              | 539,340              | 314,674                  | 41,523                                | 30,710              | 386,907              |
| Office                    | 497,153                  | 62,258                                | 42,360              | 601,771              | 369,304                  | 48,729                                | 36,042              | 454,075              |
| Professional fees         | 1,218,882                | 29,126                                | 19,817              | 1,267,825            | 1,185,989                | 28,611                                | 21,161              | 1,235,761            |
| Program consultants       | 3,101,896                | -                                     | -                   | 3,101,896            | 2,495,614                | -                                     | -                   | 2,495,614            |
| Program materials         | 906,963                  | -                                     | -                   | 906,963              | 507,503                  | -                                     | -                   | 507,503              |
| Public relations          | -                        | -                                     | -                   | -                    | 27,882                   | 3,679                                 | 2,721               | 34,282               |
| Recruiting                | 117,439                  | 14,707                                | 10,007              | 142,153              | 30,592                   | 4,037                                 | 2,986               | 37,615               |
| Rent                      | 221,933                  | 27,741                                | 27,742              | 277,416              | 217,895                  | 27,235                                | 27,237              | 272,367              |
| Travel                    | 299,280                  | 37,479                                | 25,500              | 362,259              | 195,387                  | 26,515                                | 20,539              | 242,441              |
| Utilities                 | 22,375                   | 2,797                                 | 2,797               | 27,969               | 20,835                   | 2,604                                 | 2,604               | 26,043               |
|                           | <b>21,691,124</b>        | <b>1,991,007</b>                      | <b>1,364,425</b>    | <b>25,046,556</b>    | <b>17,221,278</b>        | <b>1,646,471</b>                      | <b>1,212,917</b>    | <b>20,080,666</b>    |
| Depreciation              | <u>46,676</u>            | <u>5,846</u>                          | <u>3,977</u>        | <u>56,499</u>        | <u>34,660</u>            | <u>4,573</u>                          | <u>3,383</u>        | <u>42,616</u>        |
|                           | <b>\$ 21,737,800</b>     | <b>\$ 1,996,853</b>                   | <b>\$ 1,368,402</b> | <b>\$ 25,103,055</b> | <b>\$ 17,255,938</b>     | <b>\$ 1,651,044</b>                   | <b>\$ 1,216,300</b> | <b>\$ 20,123,282</b> |

See notes to financial statements

# CHILDREN'S LITERACY INITIATIVE

## Statements of Cash Flows

|   | Year Ended June 30  |                     |
|---|---------------------|---------------------|
|   | 2018                | 2017                |
| <b>Cash flows from operating activities:</b>  |                     |                     |
| Change in net assets  | \$ (406,996)        | \$ 463,099          |
| Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities: |                     |                     |
| Unrealized (gain) loss on investments   | 15,222              | (44,884)            |
| Realized gain on investments  | (60,001)            | (36,499)            |
| Depreciation  | 56,499              | 42,616              |
| Change in assets and liabilities:   |                     |                     |
| Accounts receivable   | (1,209,920)         | 1,423,745           |
| Grants receivable   | 1,046,222           | (828,302)           |
| Inventory   | (2,844)             | 126,263             |
| Prepaid expenses  | (14,459)            | (20,189)            |
| Accounts payable and accrued expenses   | (1,024,197)         | 2,173,673           |
| Deferred revenue  | (2,500)             | (19,787)            |
| Deferred rent   | 12,560              | 6,265               |
|   | <u>(1,590,414)</u>  | <u>3,286,000</u>    |
| <b>Net cash provided by (used in) operating activities</b>  |                     |                     |
| <b>Cash flows from investing activities:</b>  |                     |                     |
| Proceeds from sales of investments  | 523,007             | 2,355,803           |
| Purchase of investments   | (570,545)           | (2,389,646)         |
| Purchase of property and equipment  | (77,363)            | -                   |
| Proceeds from redemptions of certificates of deposit  | 570,000             | -                   |
| Purchase of certificates of deposit   | (640,000)           | (125,000)           |
|   | <u>(194,901)</u>    | <u>(158,843)</u>    |
| <b>Net cash used in investing activities</b>  |                     |                     |
| <b>Net increase (decrease) in cash and cash equivalents</b>   | <b>(1,785,315)</b>  | <b>3,127,157</b>    |
| <b>Cash and cash equivalents at beginning of year</b>   | <b>4,984,489</b>    | <b>1,857,332</b>    |
| <b>Cash and cash equivalents at end of year</b>   | <b>\$ 3,199,174</b> | <b>\$ 4,984,489</b> |



# CHILDREN'S LITERACY INITIATIVE

## Notes to Financial Statements June 30, 2018 and 2017

### NOTE A - NATURE OF OPERATIONS

Since 1988, Children's Literacy Initiative (the "Organization") has worked with pre-kindergarten through third grade teachers to transform instruction so that children can become powerful readers, writers, and thinkers. The Organization's focus on improving literacy instruction in the early grades is grounded in research: reading proficiently by the end of third grade is key for future success, and teaching quality has a greater effect on student achievement than any other in-school factor. The Organization provides educators with training and coaching in effective literacy instruction, outfits classrooms with learning materials and children's books, and extends its in-school services through its online professional development portal. The Organization provides these services to school districts in numerous cities and counties including, Philadelphia, Pennsylvania, Elizabeth, New Jersey, Passaic, New Jersey, Houston, Texas, Denver, Colorado, Broward County, Florida and Chicago, Illinois.

### NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of the significant accounting policies followed by the Organization in the preparation of the financial statements.

#### [1] Basis of presentation:

The accompanying financial statements of the Organization have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

#### [2] Classification of net assets:

The accompanying financial statements may include the following classes of net assets:

- ***Unrestricted***

Unrestricted net assets are used to account for funds which have not been restricted by donors and over which the Board of Directors has discretionary control.

- ***Temporarily restricted***

Temporarily restricted net assets are used to account for funds which have been donor-restricted for specific periods or purposes. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets, and reported in the statements of activities and changes in net assets as net assets released from restrictions. Contributions whose restrictions are met in the same period as the contributions are received are classified as unrestricted net assets. See Note J for temporarily restricted net assets.

- ***Permanently restricted***

Permanently restricted net assets are used to account for funds received from donors which have been accepted with stipulations that the principal be maintained intact in perpetuity.

As of June 30, 2018 and 2017, the Organization did not have any permanently restricted net assets.

## CHILDREN'S LITERACY INITIATIVE

### Notes to Financial Statements June 30, 2018 and 2017

#### NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### [3] Revenue recognition:

The Organization receives revenue from grants and contributions as well as cost reimbursement contracts from the federal government and fee-for-service contracts with various school districts. Cost reimbursement revenue is recognized when costs are incurred. Fee-for-service revenue has been recognized when the services have been provided only to the extent allowed under the contract. Deferred revenue is recorded when the Organization bills for work not yet performed on fee-for-service contracts.

##### [4] Government grants and School district contracts:

The Organization earns substantial grant and contract revenue from one government grant and one school district contract.

During the year ended June 30, 2018, the government grant accounted for approximately 23% of total revenue and the school district contract accounted for approximately 53% of total revenue. These sources comprised \$1,380,860 of accounts receivable as of June 30, 2018.

During the year ended June 30, 2017, the government grant accounted for approximately 21% of total revenue and the school district contract accounted for approximately 45% of total revenue. These sources comprised \$563,824 of accounts receivable as of June 30, 2017.

##### [5] Philanthropic grants and contributions:

The Organization receives significant philanthropic grants and contributions from individuals, corporations and foundations including unconditional promises to give, which are recognized as revenue in the period the contribution is received. All contributions are considered available for unrestricted use unless specifically restricted by donor request.

##### [6] In-kind contributions:

The Organization records contributed goods in the accompanying statements of activities and changes in net assets at fair value when received when there is an objective basis available to measure their value. The Organization received in-kind contributions of \$-0- and \$18,290 for the years ended June 30, 2018 and 2017, respectively.

##### [7] Cash and cash equivalents:

The Organization considers all highly liquid investments with maturities of three months or less when purchased to be cash equivalents. These investments are managed in accordance with the Board-approved investment policy.

##### [8] Concentration of credit and market risks:

Financial instruments, which potentially expose the Organization to concentrations of credit risk, consist primarily of cash and investments. At times, the Organization may have cash deposits and temporary cash investments with major financial institutions which exceed Federal Deposit Insurance Corporation limits. Management does not believe cash is subject to undue risk when balances exceed federally insured limits.

The Organization invests in investment securities that are exposed to various risks, such as interest rate, market and credit risk. It is at least reasonably possible that changes in the value of investment securities will occur in the near term and that such changes could materially affect account balances and the amounts reported in the financial statements.

# CHILDREN'S LITERACY INITIATIVE

## Notes to Financial Statements June 30, 2018 and 2017

### NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### [9] Certificates of deposit:

Certificates of deposit as of June 30, 2018 include two certificates of deposit for \$150,000 and \$180,000 with maturity dates of August 7, 2018 and November 19, 2018, respectively, and bearing interest rates of 1.65% and 1.95%, respectively.

Certificates of deposit as of June 30, 2017 include two certificates of deposit for \$135,000 and \$125,000 with maturity dates of July 13, 2017 and November 30, 2017, respectively, and bearing interest rates of 0.85% and 1.15%, respectively.

#### [10] Investments:

All investments are stated at their fair values. Fair values for stocks and mutual funds are based on quoted market prices. Interest and dividends and unrealized gains and losses are included in change in net assets in the accompanying statements of activities and changes in net assets. Investments received by gift are recorded at fair value at the date of receipt.

#### [11] Accounts receivable and allowance for doubtful accounts:

Accounts receivable are uncollateralized school district obligations due under normal trade terms requiring payment within 30 days from invoice date. Grants receivable consist of current and multi-year grants that have not been received.

Accounts receivable are stated at the amount billed to the school district. Account balances from invoices aged over 90 days are considered delinquent.

The carrying amount of grants and accounts receivable are reduced by an allowance that reflects management's best estimate of the amounts that will not be collected. Management individually reviews all grants and accounts receivable balances that exceed 90 days from invoice date and based on an assessment of current creditworthiness, estimates the portion, if any, of the balance that will not be collected. As of June 30, 2018 and 2017, no allowance was considered necessary.

#### [12] Inventory:

Inventory consists of various books and literacy materials and is stated at the lower of cost (determined by the first-in, first-out method) or net realizable value. Management provides an inventory allowance based on its historical experience with obsolescence and transitional items.

#### [13] Capitalization policy:

Fixed assets purchased are stated at cost less accumulated depreciation. Expenditures for property and equipment in excess of \$5,000 are capitalized.

The Organization computes depreciation using the straight-line method over the following estimated useful lives:

|                                 |   |
|---------------------------------|---|
| Computer equipment and software | 3 - 5 years                             |
| Office equipment                | 5 years                                 |
| Furniture                       | 5 - 7 years                             |
| Leasehold improvements          | Lesser of 5 - 10 years or life of lease |

## CHILDREN'S LITERACY INITIATIVE

### Notes to Financial Statements June 30, 2018 and 2017

#### NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### [14] Advertising:

Advertising costs are expensed as incurred. Total advertising expense for the years ended June 30, 2018 and 2017 was \$77,381 and \$83,639, respectively.

##### [15] Functional allocation of expenses:

Expenses are allocated to the various programs based on direct charges for those items specifically identified with the respective programs. Other charges are allocated in proportion to direct expenses, based on management's estimates.

##### [16] Use of estimates:

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

##### [17] Federal tax status:

The Internal Revenue Service has classified the Organization as exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code ("Code"); as an organization, contributions to which are deductible under Section 170(c) of the Code; and as an organization that is not a private foundation as defined in Section 509(a) of the Code.

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken and recognize a tax liability, if the Organization has taken an uncertain tax position that more likely than not would not be sustained upon examination by a government authority. Management has analyzed the tax positions taken by the Organization and has concluded that as of June 30, 2018 and 2017, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the financial statements.

The Organization recognizes accrued interest and penalties associated with uncertain tax positions, if any, as part of general and administrative expenses. There were no income tax related interest and penalties recorded for either of the years ended June 30, 2018 or 2017.

##### [18] New accounting pronouncements:

In May 2014, Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, *Revenue from Contracts with Customers*, which outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes most current revenue recognition guidance, including industry-specific guidance. ASU 2014-09 requires an entity to recognize revenue depicting the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 will also result in enhanced revenue related disclosures. This standard is effective for fiscal years beginning after December 15, 2018. The Organization does not believe the adoption of this guidance will have a material impact on its financial statements, although additional disclosures will be required.

## CHILDREN'S LITERACY INITIATIVE

### Notes to Financial Statements June 30, 2018 and 2017

#### NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### [18] New accounting pronouncements (continued):

In July 2015, FASB issued ASU 2015-11, *Inventory (Topic 330): Simplifying the Measurement of Inventory*, which changes the measurement principle for inventory from the lower of cost or market to the lower of cost and net realizable value. ASU 2015-11 defines net realizable value as estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. The new guidance must be applied on a prospective basis and is effective for periods beginning after December 15, 2016. The Organization has adopted this standard and there was no material effect on its financial statements and related disclosures.

In February 2016, Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-02, *Leases (Topic 842)*. This standard requires entities that lease assets to recognize on the balance sheet the assets and liabilities for the rights and obligations created by those leases. The standard is effective for fiscal years beginning after December 15, 2019. The guidance is required to be applied by the modified retrospective transition approach. Early adoption is permitted. Management is currently assessing the impact of the adoption of the new guidance on its financial statements and related disclosures.

In August 2016, FASB issued ASU 2016-14, *Not-for-Profit Entities (Subtopic 958): Presentation of Financial Statements of Not-for-Profit Entities*. ASU 2016-14 amends the presentation and disclosures to help not-for-profit organizations provide more relevant information about their resources (and the changes in those resources) to donors, grantors, creditors, and other users. ASU 2016-14 includes qualitative and quantitative requirements in the following areas: a) net asset classes, b) investment return, c) expenses, d) liquidity and availability of resources, and e) presentation of operating cash flows. The new standard will be effective for fiscal years beginning after December 15, 2017, which will be the year beginning on July 1, 2018 for the Organization, with early adoption permitted. The adoption of ASU 2016-14 will require reclassification of net asset classes and disclosures related to liquidity and availability of resources.

In June 2018, FASB issued ASU 2018-08, *Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. ASU 2018-08 clarifies and improves guidance concerning, 1) the determination whether a transaction should be accounted for as an exchange transaction or as a contribution, and 2) whether a contribution received is conditional. ASU 2018-08 is effective for annual periods beginning after December 15, 2018 for entities that are resource recipients and for annual periods beginning after December 15, 2019 for entities that are resource providers, with early adoption permitted. ASU 2018-08 should be applied on a modified prospective basis. Management is currently evaluating the effect that the new standard will have on its financial statements and related disclosures.

##### [19] Reclassification:

Certain amounts in the 2017 financial statements have been reclassified to conform with the current year presentation.

## CHILDREN'S LITERACY INITIATIVE

### Notes to Financial Statements June 30, 2018 and 2017

#### NOTE C - ACCOUNTS RECEIVABLE

The Organization's accounts receivable consist of the following as of June 30, 2018 and 2017:

|                                     | <u>2018</u>         | <u>2017</u>         |
|-------------------------------------|---------------------|---------------------|
| School District of Philadelphia     | \$ 1,258,069        | \$ 94,776           |
| Elizabeth Public Schools            | 489,913             | -                   |
| Passaic Board of Education          | 144,854             | 169,138             |
| U.S. Department of Education        | 122,791             | 469,049             |
| Kearny Board of Education           | 96,577              | -                   |
| Broward County Public Schools       | 70,000              | 70,000              |
| Drexel University                   | 60,000              | 112,107             |
| Universal Education Companies       | 45,795              | 103,260             |
| Community Education Alliance        | 30,000              | 10,797              |
| Chicago Public Schools              | 24,472              | -                   |
| Bridgeton Board of Education        | 24,035              | 44,687              |
| Highbridge Advisory Council         | 21,000              | -                   |
| University of Pittsburgh            | 7,106               | -                   |
| Vineland Board of Education         | 6,992               | 14,978              |
| Denver Public Schools               | -                   | 34,322              |
| Children's Services of Broward      | -                   | 50,000              |
| Houston Independent School District | -                   | 10,000              |
| Others                              | 6,992               | 15,562              |
|                                     | <u>\$ 2,408,596</u> | <u>\$ 1,198,676</u> |

#### NOTE D - GRANTS RECEIVABLE

As of June 30, 2018 and 2017, the Organization recorded grants receivable of \$612,877 and \$1,659,099, respectively. The grants receivable are considered fully collectible and consist of the following as of June 30, 2018 and 2017:

|                   | <u>2018</u>                            |                   |                                      |
|-------------------|--|-------------------|--------------------------------------|
| <u>Due Within</u> | <u>Gross<br/>Grants<br/>Receivable</u> | <u>* Discount</u> | <u>Net<br/>Grants<br/>Receivable</u> |
| 1 year            | \$ 542,315                             | \$ -              | \$ 542,315                           |
| 1 to 5 years      | 72,766                                 | 2,204             | 70,562                               |
|                   | <u>\$ 615,081</u>                      | <u>\$ 2,204</u>   | <u>\$ 612,877</u>                    |

## CHILDREN'S LITERACY INITIATIVE

### Notes to Financial Statements June 30, 2018 and 2017

#### NOTE D - GRANTS RECEIVABLE (CONTINUED)

| <b>2017</b>       |  |                   |                                      |
|-------------------|--|-------------------|--------------------------------------|
| <u>Due Within</u> | <u>Gross<br/>Grants<br/>Receivable</u> | <u>* Discount</u> | <u>Net<br/>Grants<br/>Receivable</u> |
| 1 year            | \$ 1,082,780                           | \$ -              | \$ 1,082,780                         |
| 1 to 5 years      | 603,101                                | 26,782            | 576,319                              |
|                   | <u>\$ 1,685,881</u>                    | <u>\$ 26,782</u>  | <u>\$ 1,659,099</u>                  |

\* The gross grants receivable that are due in future periods are discounted to present value using an interest rate of 1.55%.

#### NOTE E - INVENTORY

Inventory consists of the following as of June 30, 2018 and 2017:

|                          | <u>2018</u>       | <u>2017</u>       |
|--------------------------|-------------------|-------------------|
| Books                    | \$ 603,039        | \$ 600,513        |
| Less inventory allowance | <u>(2,104)</u>    | <u>(2,422)</u>    |
|                          | <u>\$ 600,935</u> | <u>\$ 598,091</u> |

#### NOTE F - PROPERTY AND EQUIPMENT

Property and equipment consist of the following as of June 30, 2018 and 2017:

|                                 | <u>2018</u>      | <u>2017</u>      |
|---------------------------------|------------------|------------------|
| Computer equipment and software | \$ 323,931       | \$ 323,931       |
| Office equipment                | 151,611          | 74,248           |
| Furniture                       | 71,661           | 71,661           |
| Leasehold improvements          | <u>415,698</u>   | <u>415,698</u>   |
|                                 | <b>962,901</b>   | 885,538          |
| Less accumulated depreciation   | <u>(878,914)</u> | <u>(822,415)</u> |
|                                 | <u>\$ 83,987</u> | <u>\$ 63,123</u> |

Depreciation was \$56,499 and \$42,616 for the years ended June 30, 2018 and 2017, respectively.

## CHILDREN'S LITERACY INITIATIVE

### Notes to Financial Statements June 30, 2018 and 2017

#### NOTE G - INVESTMENTS

Investments consist of the following as of June 30, 2018 and 2017:

|              | <u>2018</u>         |                     |                        |
|--------------|---------------------|---------------------|------------------------|
|              | <u>Costs</u>        | <u>Market Value</u> | <u>Unrealized Gain</u> |
| Equity       | \$ 308,527          | \$ 353,897          | \$ 45,370              |
| Mutual funds | <u>1,545,520</u>    | <u>1,550,428</u>    | <u>4,908</u>           |
|              | <u>\$ 1,854,047</u> | <u>\$ 1,904,325</u> | <u>\$ 50,278</u>       |
|              | <u>2017</u>         |                     |                        |
|              | <u>Costs</u>        | <u>Market Value</u> | <u>Unrealized Gain</u> |
| Equity       | \$ 424,006          | \$ 466,481          | \$ 42,475              |
| Mutual funds | <u>1,322,502</u>    | <u>1,345,527</u>    | <u>23,025</u>          |
|              | <u>\$ 1,746,508</u> | <u>\$ 1,812,008</u> | <u>\$ 65,500</u>       |

Investment income is comprised of the following for the years ended June 30, 2018 and 2017:

|                           | <u>2018</u>      | <u>2017</u>       |
|---------------------------|------------------|-------------------|
| Interest and dividends    | \$ 42,887        | \$ 31,822         |
| Realized gains            | 60,001           | 36,499            |
| Unrealized gains (losses) | <u>(15,222)</u>  | <u>44,884</u>     |
|                           | <u>\$ 87,666</u> | <u>\$ 113,205</u> |

#### NOTE H - FAIR VALUE MEASUREMENTS

In determining fair value, the Organization uses various valuation approaches, including market, income and/or cost approaches. The Organization uses a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value and gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements), and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1 – Quoted prices for identical assets or liabilities in active markets.

Level 2 – Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3 – Significant inputs to the valuation model are unobservable.



## CHILDREN'S LITERACY INITIATIVE

### Notes to Financial Statements June 30, 2018 and 2017

#### NOTE H - FAIR VALUE MEASUREMENTS (CONTINUED)

The following is a description of the valuation methodology used for assets measured at fair value, which has not changed from the one used as of June 30, 2018 and 2017.

*Equity and mutual funds* – Valued at the closing price reported on the active market on which the individual securities are traded.

The preceding method described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although management believes its valuation method is appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The valuation levels are not necessarily an indication of the risk or liquidity associated with the underlying assets and liabilities.

The following tables set forth, by level, the Organization's investment assets at fair value, within the fair value hierarchy, as of June 30, 2018 and 2017:

| <b>Investment Assets at Fair Value as of<br/>June 30, 2018</b> |                     |                |                |                     |
|--|---------------------|----------------|----------------|---------------------|
|  | <u>Level 1</u>      | <u>Level 2</u> | <u>Level 3</u> | <u>Total</u>        |
| Equity   | \$ 353,897          | \$ -           | \$ -           | \$ 353,897          |
| Mutual Funds   | <u>1,550,428</u>    | <u>-</u>       | <u>-</u>       | <u>1,550,428</u>    |
| Total investment assets at fair value                          | <u>\$ 1,904,325</u> | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ 1,904,325</u> |

| <b>Investment Assets at Fair Value as of<br/>June 30, 2017</b> |                     |                |                |                     |
|--|---------------------|----------------|----------------|---------------------|
|  | <u>Level 1</u>      | <u>Level 2</u> | <u>Level 3</u> | <u>Total</u>        |
| Equity   | \$ 466,481          | \$ -           | \$ -           | \$ 466,481          |
| Mutual Funds   | <u>1,345,527</u>    | <u>-</u>       | <u>-</u>       | <u>1,345,527</u>    |
| Total investment assets at fair value                          | <u>\$ 1,812,008</u> | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ 1,812,008</u> |

#### NOTE I - LINE-OF-CREDIT

As of June 30, 2018, the Organization has a revolving line-of-credit arrangement with PNC Bank in the amount of \$1,800,000, bearing interest at 2.75% plus Daily LIBOR rate (Daily LIBOR was 1.93% as of June 30, 2018). The line-of-credit agreement is collateralized by the Organization's personal property. The agreement expires on February 23, 2019. There was no balance outstanding under the line-of-credit agreement as of either June 30, 2018 or 2017. No interest was assessed under the line-of-credit agreement for either of the years ended June 30, 2018 or 2017.

## CHILDREN'S LITERACY INITIATIVE

### Notes to Financial Statements June 30, 2018 and 2017

#### NOTE J - TEMPORARILY RESTRICTED NET ASSETS

As of June 30, 2018 and 2017, temporarily restricted net assets comprise the following:

|                                | <u>2018</u>         | <u>2017</u>         |
|--------------------------------|---------------------|---------------------|
| Legacy Program Services        | \$ 1,311,773        | \$ 2,041,175        |
| i3 Scale-Up Contribution Match | -                   | 350,000             |
|                                | <u>\$ 1,311,773</u> | <u>\$ 2,391,175</u> |

#### NOTE K - OPERATING LEASES

The Organization conducts its operations from facilities that are leased under operating leases expiring through July 2029. The Organization also has office equipment leases expiring through November 2021. As of June 30, 2018, the Organization was obligated under these lease arrangements as follows:

| <u>Year Ending June 30</u> | <u>Total</u>        | <u>Offices</u>      | <u>Equipment</u>  |
|----------------------------|---------------------|---------------------|-------------------|
| 2019                       | \$ 387,572          | \$ 334,256          | \$ 53,316         |
| 2020                       | 492,166             | 440,091             | 52,075            |
| 2021                       | 385,801             | 338,146             | 47,655            |
| 2022                       | 365,892             | 337,333             | 28,559            |
| 2023                       | 345,333             | 345,333             | -                 |
| Thereafter                 | 2,273,000           | 2,273,000           | -                 |
|                            | <u>\$ 4,249,764</u> | <u>\$ 4,068,159</u> | <u>\$ 181,605</u> |

Total office lease expense reported under these leases amounted to \$277,416 and \$272,367 for the years ended June 30, 2018 and 2017, respectively. The Organization maintains offices in Philadelphia, Pennsylvania, Irvington, New Jersey, Chicago, Illinois, Houston, Texas and Denver, Colorado. Total equipment lease expense reported under these leases amounted to \$60,357 and \$52,253 for the years ended June 30, 2018 and 2017, respectively, and is included in maintenance expense on the statements of functional expenses. Leases which required scheduled increases are recognized on the straight-line method. As of June 30, 2018 and 2017, deferred rent related to these leases totaled \$22,858 and \$10,298, respectively.

#### NOTE L - RETIREMENT PLAN

The Organization has a defined-contribution plan where the Organization has the option to make a discretionary nonelective contribution based on the relationship of an employee's annual salary to the total compensation of all participants. There are no age or service requirements. All full-time employees and part-time employees with over 1,000 hours worked are eligible to make elective deferrals through payroll deductions up to the Internal Revenue Service limits. The Organization's contribution was \$420,656 and \$294,502 for the years ended June 30, 2018 and 2017, respectively. Contributions are 100% vested in the defined-contribution plan.

## **CHILDREN'S LITERACY INITIATIVE**

### **Notes to Financial Statements June 30, 2018 and 2017**

#### **NOTE M - FEDERAL GRANT - INVESTMENT IN INNOVATION (i3)**

In January 2016, the Organization was awarded a \$19,446,538 five-year grant from the U.S. Department of Education. The grant is being used to implement the Organization's early literacy professional development program in Elizabeth, New Jersey, Houston, Texas, Denver, Colorado, and Broward County, Florida. For the years ended June 30, 2018 and 2017, the Organization has recorded \$5,664,977 and \$4,242,010, respectively, (for a cumulative total of \$9,906,987) of revenue under this U.S. Department of Education grant. The amounts exclude match revenues of \$610,000 and \$736,729 (for a cumulative total of \$1,758,522) for the years ended June 30, 2018 and 2017, respectively.

#### **NOTE N - SUBSEQUENT EVENTS**

The Organization has evaluated subsequent events through September 26, 2018, which is the date the financial statements were available to be issued.

**SUPPLEMENTARY INFORMATION FOR  
U.S. OFFICE OF MANAGEMENT AND BUDGET UNIFORM GUIDANCE**

**CHILDREN'S LITERACY INITIATIVE**

**Schedule of Expenditures of Federal Awards  
Year Ended June 30, 2018**

| <u>Grantor/Pass-through<br/>Grantor/Program Title</u>  | <u>CFDA<br/>Number</u><br>(1) | <u>Contract<br/>Number</u> | <u>Grant Period</u> | <u>Expenditures</u>   |
|--|-------------------------------|----------------------------|---------------------|-----------------------|
| <b>U.S. Department of Education</b>  |                               |                            |                     |                       |
| State Fiscal Stabilization Fund - Investing in<br>Innovation (i3) Fund, Recovery Act<br>(Non-ARRA Funds) | 84.411A<br>(Scale-up grants)  | U411A150002                | 01/01/16-09/30/20   | * \$ <u>5,664,977</u> |
| <b>TOTAL FEDERAL AWARDS</b>  |                               |                            |                     | <u>\$ 5,664,977</u>   |

\* Major Program

(1) Catalog of Federal Domestic Assistance

## **CHILDREN'S LITERACY INITIATIVE**

### **Notes to Schedule of Expenditures of Federal Awards**

#### **NOTE A - BASIS OF PRESENTATION**

The accompanying supplementary schedule of expenditures of federal awards includes the federal award activity of Children's Literacy Initiative for the year ended June 30, 2018.

The information has been prepared in accordance with the requirements of Title 2 U.S. Code of Federal Regulations ("CFR") Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Because the schedule presents only a selected portion of the operations of Children's Literacy Initiative, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Children's Literacy Initiative.

#### **NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Expenditures reported on the schedule of expenditures of federal awards are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

#### **NOTE C - INDIRECT COST RATE**

Children's Literacy Initiative has elected not to use the 10-percent de minimus indirect cost rate as allowed under the Uniform Guidance.

## **INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors of  
Children's Literacy Initiative

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Children's Literacy Initiative, which comprise the statement of financial position as of June 30, 2018, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated September 26, 2018.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Children's Literacy Initiative's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Children's Literacy Initiative's internal control. Accordingly, we do not express an opinion on the effectiveness of Children's Literacy Initiative's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of Children's Literacy Initiative's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Children's Literacy Initiative's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Children's Literacy Initiative's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Children's Literacy Initiative's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in black ink that reads "EisnerAmper LLP". The signature is written in a cursive, flowing style.

EISNERAMPER LLP  
Philadelphia, Pennsylvania  
September 26, 2018



## **INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR THE MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY UNIFORM GUIDANCE**

To the Board of Directors of  
Children's Literacy Initiative

### **Report on Compliance for the Major Federal Program**

We have audited Children's Literacy Initiative's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget *Compliance Supplement* that could have a direct and material effect on Children's Literacy Initiative's major federal program for the year ended June 30, 2018. Children's Literacy Initiative's major federal program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

#### ***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and terms and conditions applicable to its federal program.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for Children's Literacy Initiative's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Children's Literacy Initiative's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of Children's Literacy Initiative's compliance.

#### ***Opinion on Compliance for the Major Federal Program***

In our opinion, Children's Literacy Initiative complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2018.



## Report on Internal Control Over Compliance

Management of Children's Literacy Initiative is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to on the previous page. In planning and performing our audit of compliance, we considered Children's Literacy Initiative's internal control over compliance with the types of requirements that could have a direct and material effect on its major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for its major federal program and to test and report on internal control over compliance in accordance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Children's Literacy Initiative's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



EISNERAMPER LLP  
Philadelphia, Pennsylvania  
September 26, 2018

**CHILDREN’S LITERACY INITIATIVE**

**Schedule of Findings and Questioned Costs  
Year Ended June 30, 2018**

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**Section I – Summary of Auditors’ Results**

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**Financial Statements**

Type of auditors’ report issued: **Unmodified**

Internal control over financial reporting:

- Material weakness(es) identified?                     yes                     no
  - Significant deficiency(ies) identified?                     yes                     none reported
- Noncompliance material to financial statements noted?                     yes                     no

**Federal Awards**

Internal control over major programs:

- Material weakness(es) identified?                     yes                     no
- Significant deficiency(ies) identified?                     yes                     none reported

Type of auditors’ report issued on compliance  
for major programs: **Unmodified**

Any audit findings disclosed that are required to be  
reported in accordance with 2 CFR Section 200.516(a)                     yes                     no

Identification of major programs:

| <i>CFDA Number(s)</i> | <i>Name of Federal Program or Cluster</i>   |
|-----------------------|---|
| 84.411A               | State Fiscal Stabilization Fund - Investing in Innovation (i3) Fund, Recovery Act |

Dollar threshold used to distinguish  
between type A and type B programs:                    \$750,000

Auditee qualified as low-risk auditee?                     yes                     no

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**Section II – Financial Statement Findings**

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NONE

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**Section III – Federal Award Findings and Questioned Costs**

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NONE

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**Section IV – Prior Audit Findings**

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NONE